



Volume 5 Number 1 January - June 1999 ISSN 0856 - 5791

MISSIONS BY ESRF STAFF

UNCTAD/UNDP Global Programme on Globalisation, Liberalisation and Sustainable Human Development

A group of some 40 experts convened in Geneva, Switzerland, from 03 to 05 February 1999 to discuss and enrich the proposed joint UNCTAD/UNDP programme designed to cover an initial period of 3 years (1999-2001). The objective of the meeting was to assist in developing a conceptual and operational framework for analysing the ability of developing countries to manage integration with the global economy in a manner that is sustainable human development. The experts came mainly from research institutions in developing countries but there were also some from developed countries (i.e. those who undertake research on developing countries). About 40% of the participants came from UN or other international organisations. Professor Wangwe was one of the experts at the meeting, representing ESRF.

ESRF attends Arusha Financial Institutions Conference

A *Financial Institutions Conference* was held in Arusha from 15 to 18 February 1999, to which ESRF was invited, and was represented by Professor Samuel Wangwe, the Executive Director. Over 100 participants, who included heads and senior officials of financial institutions in Tanzania and relevant external institutions such as ADB, DBSA, EADB, EIB and PTA Bank, attended the conference. Professor Wangwe presented a paper on *Sustainable Financing of Productive Investments in Tanzania*.

Capacity Building Workshop on Think Tanks

Over 50 representatives of think tanks from 18 countries in Sub-Saharan Africa (SSA) met in

a Capacity Building Workshop on Think Tanks as a Policy Catalyst in Africa. The workshop, held in Harare, Zimbabwe, from 08 to 10 March 1999, was organised by the African Capacity Building Foundation (ACBF), the Secretariat for Institutional Support for Economic Research in Africa (SISERA), the World Bank Institute and the Centre for International Private Enterprises. The main objective of the workshop was to exchange experiences on various aspects of management of think tanks. The participants examined methods of internal operations and specific issues for research and the role of think tanks and their status in Africa.

Workshop on Governance

The President's Office and UNDP organised a workshop on good governance and invited ESRF to take part. The workshop, held in Arusha from 29 to 31 March 1999, was attended by 50 participants consisting of Permanent Secretaries, other high level officials in governance related institutions, Ambassadors of Sweden and The Netherlands



and Director of USAID. Professor Wangwe, who presented a paper on Transparency and Economic Management, represented ESRF.

Professor Samuel Wangwe was away on Sabbatical Leave at UNU-INTECH in Maastricht, The Netherlands from 8 April to 16 July 1999

During the sabbatical, Professor Wangwe did two assignments for INTECH:

☉ *Preparing a paper on National Systems of Innovation and their Application to Sub-Saharan Africa: The Case of Tanzania*

☉ *Supervising PhD students working on aspects related to Development and Information Economy in Africa.*

He also worked on some ESRF projects including Aid and Economic Reforms for World Bank, Aid Dependence Project for AERC/ODC, Debt Management, and Capacity Building in Economics in Sub-Saharan Africa. Further, he initiated new projects and networks with, among others, World Intellectual Property Organisation (WIPO) in Geneva on a project related to Intellectual Property and Economics Development, European Centre for Development Policy Management (ECDPM), COMSEC-London, UNU-Tokyo, and Overseas Development Institute (ODI) in London.

NLTPS Network Training of Trainers Workshop in Accra, Ghana

Two ESRF staff members participated in a five-day (12 – 16 April 1999) Training of Trainers Workshop that took place in Accra, Ghana. Ms Margaret Manyanda, Assistant Capacity Building Co-ordinator, and Ms Aisha Mwapachu, Research Assistant, represented the Foundation at this workshop, which was part of African Futures National Long-Term Perspective Studies (NLTPS) Network. A total of sixteen participants and three resource persons took part. The participants represented eight institutions that form what is known as Node IV (Training and Capacity Building) of the African Futures (UNDP) Project Network.

The workshop, co-ordinated by IDEP and hosted by GIMPA (Ghana Institute of Management and Public Administration), was a very significant landmark in the on-going efforts to build capacity at Node IV's ten Centres of Excellence. The main objective of this particular workshop was to start building the requisite skills at the national and sub-regional levels of Africa on visioning exercises and NLTPS, including operationalisation of their findings. The trainers who underwent this training are expected to have a ripple effect in their regions as they go on to train others, beginning with their own institutions. The eight institutions represented at the workshop are IDEP (Dakar, Senegal); ESAMI (Arusha, Tanzania); SARIPS (Harare, Zimbabwe); MIM (Lilongwe, Malawi); GIMPA

(Accra, Ghana); SENRIO-UFS (University of Potchefstroom, South Africa); ESRF (Dare Es Salaam); and CEAR (Ibadan university, Nigeria therefore look forward to seeing positive results in the near future.

Dr. Tibandebage On A Visiting Fellowship

Dr Paula Tibandebage, Research Fellow at ESRF, went to Oxford in June 1999 on a one-month Visiting Fellowship awarded by the Rhodes Race Relations Fund (University of Oxford). While in Oxford, Dr Tibandebage was affiliated to the Queen Elizabeth House (QEH), which provides focus for development studies in Oxford. The visit gave her an opportunity to utilise the vast literature on various aspects of health care provision, management and regulation available in several university libraries, and write a paper on "Institutional Cultures and Regulatory Relationships in Liberalising Health Care System: A Tanzania Case Study". The paper, written jointly with Professor Maureen Mackintosh of the Open University (UK), will be presented at a WIDER workshop on group behaviour, to be held in Helsinki, Finland on 10 and 11 September 1999.

National Development Dialogue in Tanzania: The Butiama Conference

The Butiama Conference on National Development Dialogue in Tanzania, which was held in Butiama Village, was organised by the Mwalimu Nyerere Foundation. It drew about 400 participants that included various prominent individuals, government officials at the village and district levels, villagers from around Butiama Village, surrounding towns and districts as well as representatives from Mwanza



Region. The conference focused on proposing strategies for attaining national development through promotion of youth employment and education. ESRF was invited to attend and requested to prepare a paper on Youth Employment. Ms Aisha Mwapachu, Research Assistant at ESRF, represented the Foundation and presented the paper.

ESRF On Telecoms Research

The World Bank, in conjunction with researchers in Africa, France and the United States, is researching on telecommunications in Africa with main objectives of [i] analysing Africa's experience with reform; [ii] building a strong capacity to advise on regulation; and [iii] developing a database and set of cases that can be used for future research. ESRF has been contracted to do research in Malawi, Tanzania and Uganda. It is in this light that the Foundation was represented by Professor H R Mgombelo at a meeting of the research team for this project, which was convened at the World Bank offices in Washington, DC on 26 and 27 April 1999. The team met to [i] familiarise themselves with the goals and tools of the project; [ii] agree on a common research methodology [iii] assume a common understanding of terms, indicators, etc; and [iv] agree on time schedule for the project. In each of the three countries that ESRF will conduct the research, it will collaborate with a local counterpart and an external consultant. For Uganda, Dr F F Tusubira of Makerere University has been earmarked as a local

counterpart while one has to be sought for Malawi.

Working Group On Water Vision

ESRAF was invited to take part in a meeting of a Working Group (WG) on Water Vision for Southern Africa, organised, funded and co-ordinated by the Botswana Institute for Policy Development (BIDPA). The meeting took place on 7 and 8 June 1999 at the Institute, and ESRF was represented by Dr Haji H Semboja. The objectives of the WG were two-fold, namely [i] to formulate a vision for water in SADC countries, and [ii] to develop a simple framework for analysing the interaction between macro-economic development issues and assessment of water situation in the long run. The WG came out with a territorial framework, an outline and key issues on water sector development vision.

UNDESA/UNCRD Inter-regional Seminar

Dr Haji H Semboja, a Senior Research Fellow at ESRF, attended an Interegional Seminar on Asian Experience with Social Policy Reforms and Their Relevance to Africa. The seminar was organised by the United Nations Department of Economics and Social Affairs (UNDESA) and the United Nations Centre for Regional Development (UNCRD) Africa Office, which also sponsored participants from Africa. The objective of the seminar was to provide a forum for exchanging and sharing innovative ideas in social policy and to assist senior government officials from African countries in designing and executing effective socio-economic development policies at the national, regional and interregional levels. The seminar took place from 16 to 18 June 1999 in Nairobi, Kenya. Apart from Dr Semboja, Tanzania was also represented by Professor H P Moshi, who is an Economic Adviser to the Minister for Finance.

VISITORS

ESRF Links with CIM...

Ms Claudia Khalifa, representing a German institution (CIM) that facilitates employment of experts to developing countries, visited ESRF during the quarter. She held discussions with ESRF management regarding the possibility of CIM providing an expert to the Foundation.

... and the Open University of UK

Professor Maureen Mackintosh of the Open University in the United Kingdom visited ESRF during the month of May 1999. The purpose of her visit was to undertake, in collaboration with Dr Tibandebage, initial analysis of data for a study on "Managing and Regulating Mixed Health Care Systems in Tanzania". Results of the initial analysis are to be used as input in the writing of a series of papers related to the project, including a paper on regulation issues to be discussed with relevant policy makers during a second field visit in October, 1999. ESRF is collaborating with the Open University (UK) in undertaking a two-year project funded by DFID.

PARTICIPATION OF ESRF IN OTHER EVENTS

Retreat of Permanent Secretaries

This retreat was organised by the Ministry of Regional Administration and Local Government in collaboration with the Mtwara and Lindi Regional Administrations, and took place from 9-12 February 1999. Professor Wangwe was invited to serve as a resource person. Professor Robert Chambers, a guru on

Participatory Rural Appraisal (PRA) methods, was the co-ordinator of the team of resource persons.

The objective of the retreat was to familiarise Permanent Secretaries with issues of participation at all levels, local government reforms and utilisation of resources on the basis of priorities. The sessions covered the role of PRA in development management, the opportunity provided by PRA, knowledge sharing and mutual learning on economic reforms and its relation to local government reforms and PRA. The output of the retreat was presented as draft proposals for Phase II of the Public Service Reform Programme, which will focus on capacity building and efficiency of public service. The Programme will have six components, namely Performance Improvement Systems; Restructuring and Private Sector Development; Executive Agencies Development; Management Information Systems; Leadership, Management and Governance; and Programme Co-ordination, Monitoring and Evaluation.

Workshop on Review of National Employment Policy

ESRF participated in a Tripartite Round-table Meeting on Employment Intensification in Tanzania that took place at the Seacliff Hotel in Dar es Salaam from 17 to 19 May 1999. The Round-table was organised by ILO in collaboration with the Ministry of Labour and Youth Development (MOLYD), the Association of Tanzanian Employers (ATE), the Tanzania Federation of Trade Unions (TFTU), and donor partners e.g. UNDP and IMF, and other stakeholders.

The main objective of the meeting was to enrich the 1997 National Employment Policy (NEP) Act by involving the different stakeholders, and to enhance the institutional set up which was not covered by this Act. It was recognised that

there was a need to involve the private sector in seeking better employment creation given the recent restructuring of the economy and the emergence of the business community as a dominant player in economic activities. The workshop participants were urged to design concrete programmes and projects. ESRF co-ordinated the preparation of background papers, and presented the following papers:

Vocational Educational, Training and Capacity Building – by Dr Haji H Semboja

Strengthening Labour Market Information Systems in Tanzania – by Mr Godius Kahyarara

Macro-economic Development and Employment – by Professor Samuel Wangwe and Dr Yvonne Tsikata

Micro and Small Enterprises (MSEs) and Prospects for Employment in Tanzania – by Professor Wangwe

ESRF STAFF GO ON RETREAT

On 22 January 1999, ESRF senior staff retreated to the White Sands Hotel in Dar es Salaam for a very important brainstorming meeting. The objective of this meeting, the very first of its kind in ESRF history, was to discuss various issues related to management and development of the Foundation, and to set priorities for the 1999 work programme. The meeting was attended by the management team, heads of units, Professor Brian van Arkadie and Dr Yvonne Tsikata. Professor Van Arkadie is Senior Research Adviser of various aspects of the Foundation. Dr Tsikata is a Senior Research Fellow/Consultant.

STAFF RETURN/NEW STAFF

Ms Lorah Madete, a Research Assistant at ESRF, resumed duty in June this year after a 20-month (01 October 1997

to 31 May 1999) study leave during which she was pursuing a Master of Arts degree in Economics at the University of Dar Es Salaam. Ms Madete works on development research (including researches on capacity building) and many other internally implemented researches.



Ms Tonga-Margaret George joined the Foundation in April 1999 as Publications and Publicity Manager. She has a Masters degree in International Relations (1981) and a BA degree in International Relations and Administration (1976), both from the University of Dar Es Salaam. She has wide experience in various fields including youth development, tourism promotion, administration and personnel management, programme management, and public information/public relations. She has worked in government, parastatal corporation, national & international NGOs and the United Nations. Her major role at ESRF is to co-ordinate and supervise all publication activities of the Foundation, which include editing, publishing all ESRF diverse research & study outputs, and preparing the Foundation's Newsletter & Annual Report.

To subscribe or for more information, please contact:

The Economic and Social Research Foundation (ESRF)
51 Uporoto Street
Ursino Estates
P. O. Box 31226
Dar es Salaam
Tanzania
Tel: (255-51)760260/760758
Fax: (255-811) 324508, (255-51) 760062
Email: esrf@esrf.or.tz
Website: www.esrf.or.tz